

APPENDIX 3

DETAILED SERVICE BUDGET OBJECTIVE AND SUBJECTIVE ANALYSIS

Department	2013/14 Budget	Inflation	Commitments	Savings	2014/15 Total Budget
	£'000	£'000	£'000	£'000	£'000
Children's and Adult Services	206,522	3,099	6,390	-12,932	203,079
Chief Executive	19,581	235	0	-1,421	18,395
Environment and Leisure	72,785	1,535	0	-2,257	72,063
Finance and Corporate services	46,269	523	0	-2,000	44,792
Housing and Community Services	37,513	179	1,021	-2,194	36,519
Total net service expenditure	382,670	5,571	7,411	-20,804	374,848

Subjective analysis	2013/14 Budget	Inflation	Commitments	Savings	2014/15 Total Budget
	£'000	£'000	£'000	£'000	£'000
Employees	172,583	1,674	0	-4,297	169,960
Premises	24,678	285	0	-399	24,564
Transport	11,487	95	0	-13	11,569
Supplies and services	78,538	669	0	-1,674	77,533
Third party payments	344,777	2,487	5,488	-6,378	346,374
Transfer payments	249,091	361	1,869	-600	250,721
Support services	45,724	0	0	-1,840	43,884
Capital financing costs	28,351	0	0	0	28,351
Total Expenditure	955,229	5,571	7,357	-15,201	952,956
Government grants	-450,782	0	0	-1,905	-452,687
Other grants	-13,930	0	54	-1,575	-15,451
Fees and Charges	-51,274	0	0	-985	-52,259
Miscellaneous income	-2,750	0	0	0	-2,750
Total Income	-518,736	0	54	-4,465	-523,147
Net Expenditure before recharges	436,493	5,571	7,411	-19,666	429,809
Recharge to HRA	-18,334	0	0	-1,038	-19,372
Other recharge income	-35,489	0	0	-100	-35,589
Total net expenditure	382,670	5,571	7,411	-20,804	374,848

Children's and Adult Services

Division / Service	2013/14 Budget	Inflation	Commitments	Savings	2014/15 Total Budget
	£'000	£'000	£'000	£'000	£'000
Education Services	20,520	255	100	-1,347	19,528
Commissioning & Business Improvement	29,478	80	900	-2,865	27,593
Specialist Services	49,248	927	4,400	-2,290	52,285
Central Costs	15,280	0	0		15,280
Core Funding	114,526	1,262	5,400	-6,502	114,686
Education Services	30,914	0	0	0	30,914
Commissioning & Bus Improvement	36	0	0	0	36
Specialist Services	878	0	0	0	878
Central Budgets	1,977	0	0	0	1,977
Schools and External Funding - DSG	-33,805	0	0	0	-33,805
DSG Funding	0	0	0	0	0
Children's Services	114,526	1,262	5,400	-6,502	114,686
Physical Disabilities & Occupational Therapy Service	10,541	230	0	0	10,771
Learning Disabilities	36,939	700	990	-3,407	35,222
Provider Services Non-Pool	3,358	33	0	0	3,391
National Assistance Act (NRPF)	1,852	0	0	0	1,852
Older People Service	29,275	693	0	-773	29,195
Mental Health	9,552	161	0	-200	9,513
Quality and transformation	2,036	13	0	-150	1,899
Business Strategy and Performance	-1,557	7	0	-1,900	-3,450
Adult Services	91,996	1,837	990	-6,430	88,393
Total Net Expenditure	206,522	3,099	6,390	-12,932	203,079

Children's and Adult Services

Subjective analysis	2013/14 Budget	Inflation	Commitments	Savings	2014/15 Total Budget
	£'000	£'000	£'000	£'000	£'000
Employees	60,443	561	0	-1,245	59,759
Premises	1,733	20	0	-200	1,553
Transport	4,577	95	0	0	4,672
Supplies and services	15,674	0	0	-300	15,374
Third party payments	317,807	2,062	5,400	-5,542	319,727
Transfer payments	13,614	361	990	-600	14,365
Support services	19,188	0	0	-1,840	17,348
Capital financing costs	7,047	0	0	0	7,047
Total Expenditure	440,083	3,099	6,390	-9,727	439,845
Government grants	-210,885	0	0	-1,705	-212,590
Other grants	-10,764	0	0	-1,500	-12,264
Fees and Charges	-9,327	0	0	0	-9,327
Miscellaneous income	-1,140	0	0	0	-1,140
Total Income	-232,116	0	0	-3,205	-235,321
Net Expenditure before recharges	207,967	3,099	6,390	-12,932	204,524
Recharge to HRA		0	0	0	0
Other recharge income	-1,445	0	0		-1,445
Total net expenditure	206,522	3,099	6,390	-12,932	203,079

Chief Executive

Division / Service	2013/14 Budget	Inflation	Commitments	Savings	2014/15 Total Budget
	£'000	£'000	£'000	£'000	£'000
Regeneration	4,985	50	0	-60	4,975
Planning & Transport	2,451	49	0	-237	2,263
Human Resources	4,590	56	0	-377	4,269
Corporate Strategy	7,555	50	0	-747	6,858
Public Health	0	30	0	0	30
Total net expenditure	19,581	235	0	-1,421	18,395

Subjective analysis	2013/14 Budget	Inflation	Commitments	Savings	2014/15 Total Budget
	£'000	£'000	£'000	£'000	£'000
Employees	22,075	223	0	-1,203	21,095
Premises	1,276	7	0	0	1,283
Transport	147	0	0	0	147
Supplies and services	7,263	5	0	-23	7,245
Third party payments	739	0	0	0	739
Transfer payments	0	0	0	0	0
Support services	3,161	0	0	0	3,161
Capital financing costs	941	0	0	0	941
Total Expenditure	35,602	235	0	-1,226	34,611
Government grants	-1,918	0	0	0	-1,918
Other grants	-2,201	0	0	-75	-2,276
Fees and Charges	-6,601	0	0	-120	-6,721
Miscellaneous income	-164	0	0	0	-164
Total Income	-10,884	0	0	-195	-11,079
Net Expenditure before recharges	24,718	235	0	-1,421	23,532
Recharge to HRA	-301	0	0	0	-301
Other recharge income	-4,836	0	0	0	-4,836
Total net expenditure	19,581	235	0	-1,421	18,395

Environment and Leisure

Division / Service	2013/14 Budget	Inflation	Commitments	Savings	2014/15 Total Budget
	£'000	£'000	£'000	£'000	£'000
Public Realm Division	18,980	418	0	-955	18,443
Community Safety Division	10,163	109	0	-476	9,796
Business Support Services	813	7	0	-100	720
Sustainable Services	29,462	869	0	-300	30,031
Culture, Learning, Libraries and Leisure	13,367	132	0	-426	13,073
Total net expenditure	72,785	1,535	0	-2,257	72,063

Subjective analysis	2013/14 Budget	Inflation	Commitments	Savings	2014/15 Total Budget
	£'000	£'000	£'000	£'000	£'000
Employees	44,426	441	0	-320	44,547
Premises	7,029	139	0	0	7,168
Transport	6,412	0	0	0	6,412
Supplies and services	31,076	530	0	-140	31,466
Third party payments	21,244	425	0	-782	20,887
Transfer payments	0	0	0	0	0
Support services	12,089	0	0	0	12,089
Capital financing costs	12,416	0	0	0	12,416
Total Expenditure	134,692	1,535	0	-1,242	134,985
Government grants	-11,887	0	0	-200	-12,087
Other grants	0	0	0	0	0
Fees and Charges	-21,154	0	0	-715	-21,869
Miscellaneous income	-1,309	0	0	0	-1,309
Total Income	-34,350	0	0	-915	-35,265
Net Expenditure before recharges	100,342	1,535	0	-2,157	99,720
Recharge to HRA	-17,253	0	0	0	-17,253
Other recharge income	-10,304	0	0	-100	-10,404
Total net expenditure	72,785	1,535	0	-2,257	72,063

Finance and Corporate Services

Division / Service	2013/14 Budget	Inflation	Commitments	Savings	2014/15 Total Budget
	£'000	£'000	£'000	£'000	£'000
Director's office	1,811	4	0	-100	1,715
Financial and information governance	1,519	7	0	0	1,526
Deputy finance director	7,311	72	0	-400	6,983
Information Services	9,693	153	0	-810	9,036
Corporate facilities management	11,805	133	0	-160	11,778
Revenues and benefits	12,774	107	0	-320	12,561
Legal services	1,356	47	0	-210	1,193
Total net expenditure	46,269	523	0	-2,000	44,792

Subjective analysis	2013/14 Budget	Inflation	Commitments	Savings	2014/15 Total Budget
	£'000	£'000	£'000	£'000	£'000
Employees	28,401	280	0	-734	27,947
Premises	13,504	109	0	-189	13,424
Transport	184	0	0	0	184
Supplies and services	12,068	134	0	-873	11,329
Third party payments	3,052	0	0	-54	2,998
Transfer payments	223,613	0	0	0	223,613
Support services	8,789	0	0	0	8,789
Capital financing costs	7,826	0	0	0	7,826
Total Expenditure	297,437	523	0	-1,850	296,110
Government grants	-226,092	0	0	0	-226,092
Other grants	0	0	0	0	0
Fees and Charges	-7,352	0	0	-150	-7,502
Miscellaneous income	-130	0	0	0	-130
Total Income	-233,574	0	0	-150	-233,724
Net Expenditure before recharges	63,863	523	0	-2,000	62,386
Recharge to HRA	0	0	0	0	0
Other recharge income	-17,594	0	0	0	-17,594
Total net expenditure	46,269	523	0	-2,000	44,792

Housing and Community Services

Division / Service	2013/14 Budget	Inflation	Commitments	Savings	2014/15 Total Budget
	£'000	£'000	£'000	£'000	£'000
Community Engagement (HGF)	4,673	11	86	-177	4,593
Maintenance & compliance (HGF)	218	5	0	-10	213
Specialist housing services (HGF)	3,117	27	0	-540	2,604
Customer experience (HGF)	27,098	133	935	-845	27,321
Operations (HGF)	135	3	0	-4	134
Support Services (HGF)	2,272	0	0	-618	1,654
Total net expenditure	37,513	179	1,021	-2,194	36,519

Subjective analysis	2013/14 Budget	Inflation	Commitments	Savings	2014/15 Total Budget
	£'000	£'000	£'000	£'000	£'000
Employees	17,238	169	0	-795	16,612
Premises	1,136	10	0	-10	1,136
Transport	167	0	0	-13	154
Supplies and services	12,457	0	0	-338	12,119
Third party payments	1,935	0	88	0	2,023
Transfer payments	11,864	0	879	0	12,743
Support services	2,497	0	0	0	2,497
Capital financing costs	121	0	0	0	121
Total Expenditure	47,415	179	967	-1,156	47,405
Government grants	0	0	0	0	0
Other grants	-965	0	54	0	-911
Fees and Charges	-6,840	0	0	0	-6,840
Miscellaneous income	-7	0	0	0	-7
Total Income	-7,812	0	54	0	-7,758
Net Expenditure before recharges	39,603	179	1,021	-1,156	39,647
Recharge to HRA	-780	0	0	-1,038	-1,818
Other recharge income	-1,310	0	0	0	-1,310
Total net expenditure	37,513	179	1,021	-2,194	36,519